The Grand Union Company

Report to Stockholders

Fiscal Year Ended February 26, 1944



OFFICERS

J. SPENCER WEED	-	-	-	-	-	-	-	- President
LANSING P. SHIELD	-	-	-	-	-	-	- Vi	ce-President
Louis C. Wadmond	-	-	-	-	-	-	- Vi	ce-President
THOMAS C. BUTLER	-		-	-	-	-		- Treasurer
HENRY N. BURKE		-		-		-	-	- Secretary

DIRECTORS

Pemberton Berman
Caxton Brown
Henry A. Colgate
George C. May
Ray Morris
Lansing P. Shield
J. Spencer Weed

Proxies for the annual meeting of stockholders to be held May 24th, 1944 will be requested later and the mailing to stockholders of the notice of meeting, proxy statement and proxy will be commenced on or about May 1st, 1944.

This annual report is not sent to you in connection with the solicitation of proxies for the annual meeting and is not to be deemed to be incorporated in the proxy soliciting material by reference.

TO THE STOCKHOLDERS:

Submitted herewith are the consolidated balance sheet of the Company as of February 26, 1944, and summaries of the consolidated net income and earned surplus for the fifty-two weeks then ended, as audited by Messrs. Lybrand, Ross Bros. & Montgomery, Certified Public Accountants.

After depreciation, provision for federal income taxes of \$335,000. and a reserve of \$100,000. described later in this report, the Company's net income amounted to \$414,549., equivalent to \$1.86 per share on 222,738 shares of Capital Stock outstanding. The net income for the preceding year was \$385,187., or \$1.73 per share. Total sales amounted to \$43,897,632. this year compared with \$43,965,652. for the 1942 fiscal year.

A dividend of 50ϕ a share on the Capital Stock was paid on November 30, 1943, and a dividend of 25ϕ a share has been declared payable June 9th, 1944, to stockholders of record May 19th, 1944.

In view of the uncertainties inherent in war and postwar conditions, the management has considered it prudent to set aside \$100,000. from the 1943 earnings as a reserve for such contingencies as may arise in connection with changing inventory valuations, and more rapid than normal obsolescence of fixtures and equipment as a result of technological developments. As we are not purveyors to the government, we do not anticipate any renegotiation problems.

With rationing and price controls regulating legitimate distribution more effectively, the necessity of carrying extra large inventories is lessened and, accordingly, we have established our budgetary controls so as to effect a reduction in merchandise inventories during the coming year.

Departmental regulations continue perplexing and at times are difficult to follow. At the same time we recognize the enormousness and complexity of the government problem and are glad to cooperate to the limit of our abilities. Price squeezes have hurt at times and, to the extent these continue or increase, profit margins will be adversely affected.

In the chain store division sales were 1.11 per cent ahead of last year and profits were up. At the end of the year there were 347 stores in operation with 167 meat departments, compared with 358 and 163 respectively a year ago. Lower dry grocery sales, as a result of rationing, have been in large measure offset by a substantial increase in the volume of fresh fruits and vegetables.

In the wagon route division profits likewise were ahead although sales for the year were down 6.68 per cent. In spite of manpower problems, governmental regulations and shortage of supplies and gasoline, the wagon route division has shown an improvement in sales since the first of the present fiscal year of about 7 per cent over the same period a year ago.

Manpower shortage continues to be one of our most pressing problems as we are still losing experienced men to the Services and finding it difficult to replace them. There are now 1,143 members of our organization in the Armed Forces. As of April 1st we were employing 965 women and girls in positions formerly held by men.

Again we welcome this opportunity to express to our entire organization the sincere appreciation of the management for their hard work and loyal cooperation in these trying times.

J. SPENCER WEED, President.

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February

ASSETS

Current assets:		
Demand deposits in banks and cash on hand		\$1,319,223.86
United States Treasury Bonds, at cost (at market quotations, \$141,600)		141,000.00
Accounts receivable:		
Trade	\$ 393,118.74	
Miscellaneous	123,237.00	
	516,355.74	
Less, Allowance for losses	137,850.05	378,505.69
Inventories at the lower of cost or market:		
Merchandise	4,989,961.66	
Premiums	262,746.01	5,252,707.67
Costs of inventories at warehouses are determined on the basis of "first in—first out." The "retail method" of accounting is used with respect to inventories at retail outlets.		
Total current assets		7,091,437.22
Real estate at costs or written-down amounts, including \$54,275 at amounts		
appraised by Scott Realty Appraisal Co. as of 1933	93,341.02	
Less, Allowance for depreciation of improvements	13,073.99	
	80,267.03	
Mortgages and miscellaneous investments, at costs	132,722.83	
Wortgages and inscending at costs		
T All f 1 1 1 1	212,989.86	
Less, Allowance for losses on real estate, mortgages and invest-	33,409.22	179,580.64
ments	33,703.22	179,300.04
Machinery, fixtures and equipment at costs, except as to \$648,249.70 at		
amounts at which revalued as at December 31, 1932 by the Board of		
Directors	2,982,819.06	
Less, Allowance for depreciation	1,836,036.06	1,146,783.00
Premium merchandise advanced to customers, at cost less cost of profit-		
sharing credits	482,101.71	
Less, Allowance for losses	153,713.11	328,388.60
Expense supplies, prepaid and deferred charges, etc		307,882.66
Good will		1.00
		\$9,054,073.12

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UBSIDIARY

BALANCE SHEET

26, 1944

LIABILITIES

Current liabilities:	
Bankers acceptances against coffee received under trust receipts -	\$ 195,413.55
Notes payable to banks	400,000.00
Accounts payable and accrued liabilities	1,239,116.36
Provision for federal income taxes	345,260.32
Amounts payable upon surrender of unexchanged certificates for old preference stock, coupons representing distributions on dividend	
arrearage certificates and scrip for fractional shares of capital stock	16,199.93
Total current liabilities	2,195,990.16
Employees' fidelity deposits	114,890.85
Reserves:	
War and post-war contingencies \$ 100,000.00	
Unredeemed premium tickets 32,479.27	
Self-insurance, fire 13,247.21	145,726.48
No provision has been made or is believed to be required for renegotiation refunds to the United States Government.	2,456,607.49

CAPITAL

Capital stock, no par	value, authorized 400,000 shar	res, issued 222,7		\$4,322,248.00	
sented by	738-12/15 shares shown above include 1,7 unexchanged certificates for an equal k and 330-11/15 shares of capital stock r 4,961 shares of old common stock.	number of shares of	old prefer-		
Capital surplus, Febr	uary 27, 1943 and February 2	6, 1944		497,241.95	
Earned surplus since	December 8, 1939, as annexed	1		1,779,881.46	
Less, Treast	ury stock, 184-2/15 shares at	cost		6,599,371.41 1,905.78	6,597,465.63
					\$9,054,073.12

CONSOLIDATED STATEMENT OF INCOME for the fifty-two weeks ended February 26, 1944

Sales	-	-	-	\$43,897,632.39
Cost of sales (including depreciation of \$33,596.26)			-	34,352,332.70
Gross profit		-	-	9,545,299.69
Selling and general expenses:				
Selling expenses, salaries of salesmen, managers and superintendents, delivery, advertising and other expenses	\$6,73	5,727	7.03	
Rentals of retail outlets	65	1,044	.70	
General and administrative expenses	62	9,348	3.45	
Allowances for doubtful accounts and pre- mium merchandise advanced to customers	9	0,508	3.41	
Taxes, other than federal income taxes -	32	8,215	.44	
Depreciation of retail distribution equipment, etc.	22	2,207	7.44	8,657,051.47
				888,248.22
Other deductions, including \$28,245 net loss on ret sales of fixed assets, less miscellaneous income of	38,698.98			
Net income before federal income taxe	s -	-	-	849,549.24
Provision for federal income taxes (no provision made to be required for federal excess profits tax) -	le or	belie	ved	335,000.00
Net income	-		-	514,549.24
Provision for war and post-war contingencies -	-	-		100,000.00
Balance transferred to earned surplus	-	-		\$ 414,549.24

CONSOLIDATED STATEMENT of EARNED SURPLUS for the fifty-two weeks ended February 26, 1944

Earned surplus since December 8, 1939:				
Balance, February 27, 1943	-	-	-	\$1,476,614.22
Balance transferred from statement of income	-	-		414,549.24
				1,891,163.46
Cash dividend paid	-	-	-	111,282.00
Balance, February 26, 1944	-			\$1,779,881.46

AUDITORS' REPORT

THE GRAND UNION COMPANY, New York, N. Y.

We have examined the consolidated balance sheet of The Grand Union Company and its subsidiary as of February 26, 1944 and the consolidated statements of income and surplus for the fifty-two weeks then ended, have reviewed the systems of internal control and the accounting procedures of the companies and, without making detailed audits of the transactions, have examined or tested accounting records of the companies and other supporting evidence, by methods and to the extent we deemed appropriate. Our examination was made in accordance with generally accepted auditing standards applicable in the circumstances and included all procedures which we considered necessary.

In our opinion, the accompanying balance sheet and related statements of income and earned surplus present fairly the consolidated position of The Grand Union Company and its subsidiary at February 26, 1944 and the consolidated results of their operations for the fifty-two weeks then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the fifty-two weeks ended February 27, 1943.

Lybrand, Ross Bros. & Montgomery

New York, April 17, 1944.

